

opportunities. For the sovereign to do any of those things is to force anarchy upon the army and throw victory away.

There are five essentials for security in a general: 1 He will not lose who knows the time to fight and the times not to

fight. 2 He will not lose who knows how to cope with stronger and weaker forces. 3 He will not lose whose army is

animated by the spirit of necessity throughout all its parts. 4 He will not lose who constantly prepares himself and makes

the enemy unprepared. 5 He will not lose who has military ability and isn't disabled by his sovereign. Security against defeat lies

in the application of those five points. Remember the saying, "If you know yourself and know your enemy you can fight a hundred battles

without disaster." If you don't know yourself but do know your enemy even victory will bring defeat. If you don't know yourself

and don't know your enemy every battle will bring disaster.

CHAPTER 4 Tactical Dispositions A good general first puts his army beyond the possibility of defeat and then makes opportunities for

the enemy to defeat himself. To shield ourselves against defeat lies within our own control but our chance of victory is