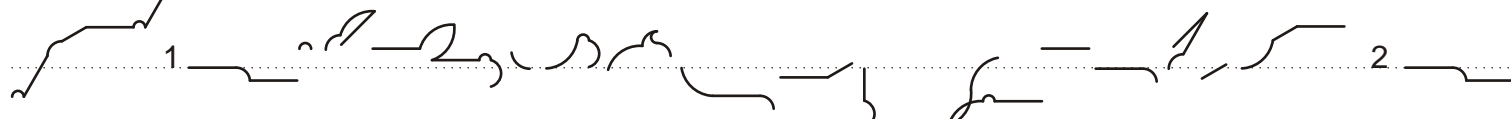
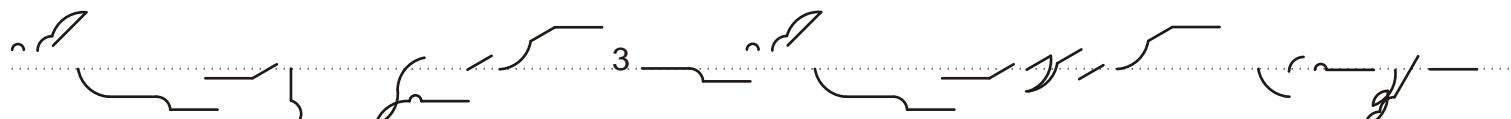




with the same object, only two-thirds of your potential strength can be brought into action at the goal. We must



understand, 1 that an army attempting a long march with its fighting equipment at the ready is lost, 2 that



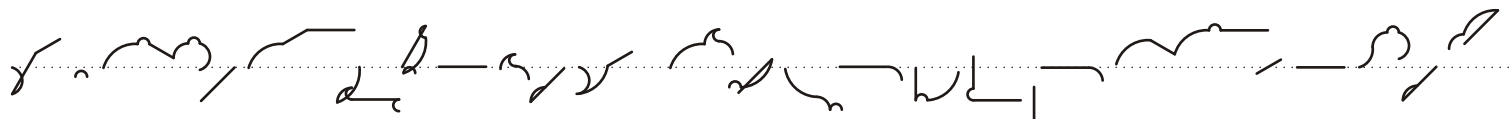
an army without its fighting equipment is lost, 3 that an army without its supplies is lost. We are not prepared to



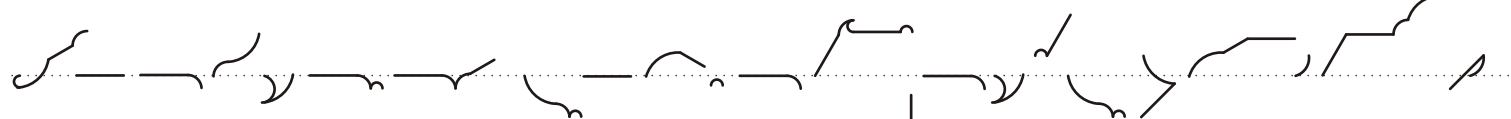
lead an army in maneuvering unless we are experienced with the nature of terrain, with mountains, forests, crevasses, defiles, marshes and swamps.



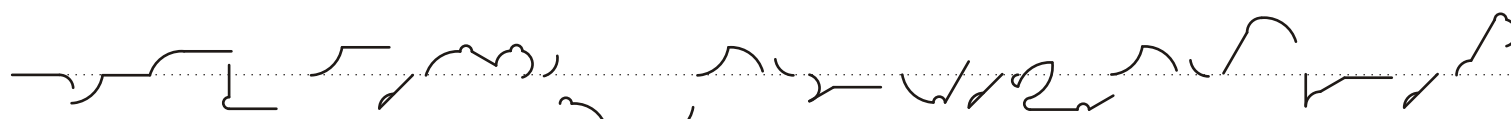
We shall be unable to turn the natural lay of the land and shortcuts into advantage unless we are skilled in the use of local



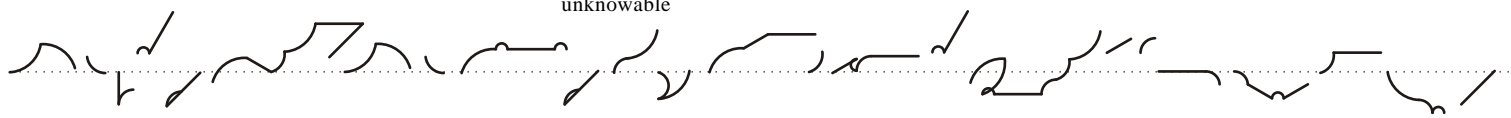
guides. In maneuvering you must practice deception to reach your goals. March only when the final effect of the movement is to bring your army



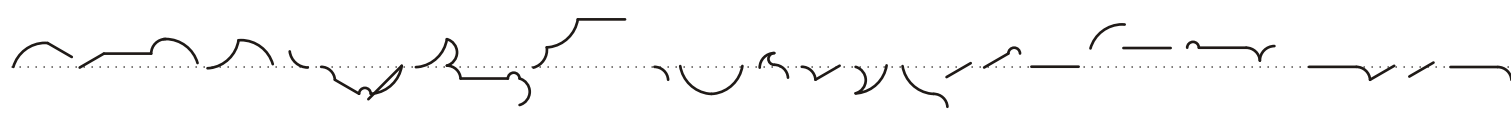
closer to the real goal than theirs. When to move in the direction of the goal and when away must be determined by



the ultimate effect. Let your maneuvering be like a gusty wind, your compactness like a dark forest, your raiding
unknowable



like a fire and your immovability like a mountain. Your real goal must be secret and impenetrable as are the heavens but when you



move, strike like a heavenly lightning bolt. He will reach his goal who is seen to aim at another. This is the